IAEA OFFICE
COLLEGE OF MICRONESIA-FSM

BOARD REPORT
Submitted 2 November 2026

MAJOR PARTNERSHIPS

Rebuilding the strategic network around the College and its Endowment

$100K	3 years	1
National Government contribution	Pause before contribution resumed	Former major partnership now inactive

STRATEGIC NEED

The College needs an active partnership pipeline backed by the Office of the President and the Board of Regents.

Partnership rebuilding framework

1	**Identify** Map organisations, philanthropic institutions and businesses aligned with higher education and sustainable development in the FSM.
2	**Cultivate** Build trust through patient, persistent and well-informed engagement.
3	**Demonstrate value** Connect the Endowment to long-term financial sustainability and future student impact.
4	**Institutionalise** Secure executive and Board sponsorship, clear ownership and a repeatable engagement cadence.

Detailed report

1 | Major partnerships and strategic engagement

The College previously had one recognized major partnership: the Friends of the College of Micronesia, formerly based in Hawaii. Unfortunately, this organization is no longer in existence. The absence of an active major partnership represents an important area requiring attention. Moving forward, our Office recognizes the need to identify, cultivate, and establish new strategic partnerships with organizations, philanthropic institutions, businesses, and other entities that share an interest in advancing higher education and sustainable development in the FSM. Revitalizing this area of engagement will be important in expanding the College's fundraising opportunities, strengthening its international network, and creating additional avenues for technical, professional, and financial support. To reactivate this kind of engagement, we would need the involvement of the COM-FSM Office of the President and the Board of Regents.

2 | Government, business and supporter engagement

Securing the $100,000 contribution from the National Government in September of this year following a three-year pause was a significant accomplishment, although the process required considerable effort, persistence, and sustained engagement. The political and administrative landscape has changed considerably over this period. Key government officials and other decisionmakers have changed, and with them, institutional preferences, priorities, and approaches to funding requests. These developments require us to reassess our engagement strategies and adapt our approach accordingly. Moving forward, our office will continue to strengthen its relationships with government leaders, business owners, and other supporters of the College. Our approach will emphasize patience, persistence, strategic engagement, and the timely provision of relevant information that can help decision-makers appreciate the importance of investing in the Endowment and in the College's long-term financial sustainability. We recognize that securing institutional and private-sector support requires more than simply making funding requests. It requires building relationships, demonstrating the value of the Endowment Fund, articulating the College's long-term vision, and consistently communicating the positive impact that contributions will have on future generations of students.